

The North Carolina National Guard:

Ready, Reliable, Responsive and Relevant

At Home and Abroad

2011-2013



A Civic Leader's Guide to the NCNG

North Carolina National Guard

Citizen-Soldiers and Airmen - A Ready, Reliable, Responsive and Relevant Force at Home and Abroad



Did you know?

The NCNG was the first to deploy a Reserve attack aviation battalion into Afghanistan in support of OEF

Did you know?

The NCNG is the only state to have a Brigade Combat Team deploy twice as a maneuver brigade of an active duty division in Iraq

Did you know?

The NCNG is one of only four states to have MAFFS (Modular Airborne Fire Fighting System)

Did you know?

A NCNG Transportation Company was the last convoy out of Iraq in 2011

Did you know?

6,000 NCNG Citizen Soldiers and Airmen were called to duty in response to Hurricane Floyd in 1999

Did you know?

NCNG sent the first National Guard Task Force to assist Louisiana in the aftermath of Hurricane Katrina

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Who are we?

The **North Carolina National Guard** is an all volunteer military force comprised of Citizen Soldiers and Airmen who have sworn to support and defend the constitutions of the United States of America and the state of North Carolina. We trace our heritage back to the 1663 Carolina Charter granting early North Carolina colonial government the authority to “levy, muster and train men” for the common defense and security of their communities.



Today's **North Carolina National Guard** serves here at home in response to natural disasters or any time called upon by the Governor to assist our civil authorities in securing and protecting the lives and property of our fellow citizens. Overseas, we have been decisively engaged with operations in Iraq, Afghanistan and our State Partnership Programs in Moldova and Botswana. We are your neighbors and coworkers who contribute greatly to North Carolina's and the nation's overall security and well being. Just like our forbearers since 1663, we stand **ready** to answer the call to duty.



READY, RELIABLE, RESPONSIVE AND RELEVANT

A Value for National Security, both at Home and Abroad

Since the Terrorist Attacks of September 11, 2001 over 20,000 North Carolina Citizen Soldiers and Airmen have deployed in support of operations in Iraq, Afghanistan, Africa, South America and across the globe. The North Carolina National Guard was the first in the nation to provide Attack Aviation (Apache Helicopters), a Brigade Combat Team and Aeromedical Evacuation units to the war fight in Iraq and Afghanistan and we provided some of the last transportation units that closed out the war in Iraq in 2011. The last twelve years have been the busiest for North Carolina National Guardsmen overseas since World War II. We have been a **reliable** and **responsive** partner to the Active Duty Army and Air

Force during this trying time.

During that same time frame, the North Carolina National Guard has provided over 6,100 citizen soldiers and airmen for “state active duty” missions as directed by the Governor or at the request of other states. Much of the same equipment used overseas, such as helicopters and trucks, are “dual use”, keeping our local communities safe during disaster. Despite historic use of the National Guard overseas the last twelve years, we have ensured we remained **ready and relevant** to meet the requests of our Governor and the citizens of North Carolina in times of disaster. Our Citizen Soldiers and Airmen reside in every county of North Carolina.

Did you know that it costs 2/3 less to train and maintain a National Guardsmen as it does to maintain an active duty Airmen or Soldier? An active component soldier costs \$384,622 versus \$123,351 for a National Guardsmen. Our value and cost effectiveness as a fighting force makes us **relevant** in a time of shrinking tax dollars. We are a value at home and abroad.

Source: RFPB Report FY13-02

Did you know?

The NCNG brings in over \$300 million in Federal funding every year while it receives less than 5% of its total budget from State Tax dollars, a true value to North Carolina.

Return on investment

With a state tax dollar investment of just over \$14.5 million in 2012, the NCNG generated an estimated \$478 million in economic impact for the State of North Carolina.

MILITARY FORCE AT HOME AND ABROAD

30th Armored Brigade Combat Team

The 30th Armored Brigade Combat Team is comprised of over 3500 citizen soldiers, is made up of six battalions that include Armor, Infantry, Cavalry, Field Artillery, Engineer, Military Intelligence and Logistics units that are capable of mobilizing and deploying as a armored brigade to conduct offensive, defensive or stability operations overseas or conducting support to civil authorities here at home.

- Trained and validated a 400 Citizen Soldier Rapid Reaction Force that can be utilized by the Governor within 24 hours of notification for security or other operations in support of civil authorities
- Conducted a brigade level “War Fighter” exercise that tested the entire brigade’s ability to command and control over 3500 soldiers in a simulated five day “war”
- Provided 100 soldiers for response to Hurricane Irene in two Multi-Functional Force Packages that provided swift water rescue and security while one Command and Control Force Package assisted the NCEM Eastern Emergency Operations Center in managing and requesting Guard resources
- Provided brigade level staff to support the Republic of Botswana for Operation Southern Accord in 2012. Allowed US Forces to meet mission training objectives and train US Forces in an austere environment. Improved capability/ capacity of Botswana Defensive Force (BDF) to provide infantry and medical capability to the BDF. Increased and strengthened relationships between the US and BDF



60th Troop Command

The 60th Troop Command is comprised of over 1400 Citizen Soldiers from two battalions and nine separate companies. The command forms a Joint Task Force (JTF) and has the ability to provide Special Forces, Military Police, Field Artillery, Recruiting and Retention, Medical Detachments, Public Affairs, Military History, Civil Support Team, and Military Band expertise in support of civil authorities and overseas contingency operations.

- Formed a Joint Task Force with a dual status commander to plan and execute all Department of Defense (DoD) support to the City of Charlotte for the Democratic National Convention (DNC). Trained two Rapid Reaction Forces that can be utilized by the Governor within 24 hours of notification for security or civil disturbance operations in support of civil authorities
- Conducted multiple Joint Combined Training Exercises (JCETs) with foreign military forces in Panama, Trinidad and Tobago
- Provided 449th Army Band for the Governor's inauguration and several dozen dedications, memorials, and parades across the state
- Provided support to the Multinational Force Observers (MFO) with peacekeeping responsibilities in the Sinai in support of the Egyptian-Israeli Treaty of Peace



113th Sustainment Brigade

The 113th Sustainment Brigade is comprised of over 1,700 citizen Soldiers throughout the State of North Carolina. To date, the 113th Sustainment Brigade has been a key contributor to mobilizing units within the North Carolina National Guard in support of Operation Enduring Freedom and Operation Iraqi Freedom by providing personnel, transportation and equipment support. The 113th Sustainment Brigade is comprised of three battalions, the 630th CSSB headquartered in Lenoir, the 690th BSB headquartered in Kinston, and the 113th STB headquartered in Greensboro.

- Mobilized and deployed the 113th Sustainment Brigade consisting of 356 Soldiers in support of Operation Enduring Freedom
- Mobilized and deployed the 1452nd Transportation Company in support of Operation Iraqi Freedom
- Mobilized and deployed the HQ, 630th CSSB to the Sinai Peninsula, Egypt in support of the MFO, Multi-Nation Forces Observers. Primary mission is to conduct command and control over seven different Nation contingencies
- 430th EOD, Explosive Ordnance Detachment, supported both the Presidential Inauguration and the Democratic National Convention



130th Maneuver Enhancement Brigade

The 130th Maneuver Enhancement Brigade is a force of 2,300 Citizen Soldiers that support consequence management and stability operations in order to assure the mobility, protection, and freedom of action of any supported force whether it be military or civilian authorities. The Brigade is comprised of three battalions, the 105th Military Police Battalion, 105th Engineers and 505th Engineer Battalion. The brigade also has the 295th Signal Network Support Company to complement its Military Police, Engineering and logistical assets.

- Operation Beyond The Horizon: Provided command and control of military police operations, medical, dental and engineering support that was provided to the people of El Salvador
- Democratic National Convention (DNC): Served as the nucleus of the Joint Task Force that was assembled to provide civil security support to government agencies during the DNC in Charlotte NC
- Operation Enduring Freedom: The 505th Engineer Battalion conducted various engineering operations in Kuwait to maintain critical infrastructure in US Central Command's (Middle East) area of operations
- American Legion World Series: The Color Guard of the 878th Engineer Company has been involved with the American Legion World Series in Shelby, NC since 2008



139th Regiment (NC Military Academy)

The 139th Regiment serves as a Regional Training Institute (RTI) for the Army National Guard at Fort Bragg and oversees training and marksmanship programs at Camp Butner. The Regiment provides institutional training within assigned Career Management Fields (CMF's), Non-Commissioned Officer Education system and North Carolina's own Officer Candidate School. The Regiment trains not only Soldiers from the NCNG but soldiers from all over the United States whether Active, Guard or Reserve. At Camp Butner, the Regiment oversees weapons training with NCNG units, local law enforcement as well as Soldier Readiness events that ensure our Citizen Soldiers are always ready!

- TRADOC Accreditation Institution of Excellence (99.4%)
- Providing support to foreign nations training future leaders
- Military Academy commissioned 70 new Second Lieutenants
- The Regiment trained 5281 Soldiers in military operational specialties and additional skill identifiers



449th Theater Aviation Brigade

The 449th Theater Aviation Brigade is a team of ready Citizen Soldiers that provide attack, airlift support, airfield operational support and reconnaissance and surveillance as well as command and control, for Theater Aviation Brigade Operations. The brigade has elements that are involved in weekly support of our civilian authorities through the North Carolina Helicopter Aquatic Rescue Team (HART) and Counterdrug programs. The brigade has also been a leader in Army Aviation mobilizations overseas missions with the AH-64 Apache Attack Helicopter and UH-60 Blackhawk both in Iraq and Afghanistan. With the addition of the UH-72 Lakota for missions in support of civil authorities, this brigade brings a wide variety of air support capabilities for use by either our North Carolina governmental partners or the Federal government in overseas contingency operations.

- Provided Blackhawk support to the United States Forces-Iraq (USF-I) in 2011 and then provided Democratic National Convention and Hurricane Sandy relief efforts in 2012
- 4 Helicopter Aquatic Rescue Team (HART) missions providing immediate medical support and rescue extractions
- Provided fixed wing military airlift support to DOD, Homeland Security, US Border Patrol, and other government organizations. Unit provided intra-theater lift during deployment to Afghanistan 2011-2012
- Conducted surveillance for drug and human trafficking along U.S.-Mexico border with US Border Patrol and in North Carolina
- Unit conducted a multi-national (Japan) Aviation Training Exercise (ATX) Yama Sakura 61. Unit controlled two Combat Aviation Brigades during exercise
- Provided Theater Air Traffic Control for multiple sites in the Middle East in support of Operation Enduring Freedom



NC Air National Guard

The 145th Airlift Wing, headquartered at the Charlotte-Douglas International Airport, has over 1,500 Citizen Airmen assigned to accomplish its many missions such as airlift of personnel and cargo, aeromedical patient evacuation, and Modular Aerial Fire Fighting System (MAFFS) missions. The wing has 9 assigned C-130H3 aircraft. Aligned under the 145th Airlift Wing are five groups that include Operations, Maintenance, Mission Support, Medical, and Combat Operations. These groups are capable of mobilizing and deploying worldwide for their wartime mission as well as providing humanitarian aid to Federal and State Authorities for emergencies such as hurricanes and wildfires.

- One of only four States to have aircraft and crew trained and equipped to fly on wild land fires. The Modular Airborne Fire Fighting System (MAFFS) has been used by the US Forest Service to fight wild land fires every year to protect lives and property. The 145th Airlift Wing has been called upon to assist in fighting significant fires in Texas (2011), California (2011), Colorado (2012, 2013), South Dakota (2012), Arizona (2013), and Idaho (2013)
- Provided personnel and equipment for Combat Operations in Afghanistan, in support of Operation Enduring Freedom, over 200 members deployed with aircraft and equipment to support combat missions to include force protection, infrastructure management, communications support, aircraft maintenance, airlift, close air support, and aeromedical evacuation support
- Lead planner for Air National Guard/Charlotte Douglas International Airport Major Accident Response Exercise; 142 Responders from 14 different Local, State, and Federal Agencies
- Provided Aircraft Rescue Fire Fighting (ARFF) certification for Air National Guard and City fire departments throughout North Carolina certifying nearly 200 personnel
- Established a Rescue Technician, Urban Search and Rescue Class to support disaster response. Over 315 civilian and military firefighters trained



Defending the Old North State Since 1663

Whether it is a hurricane, flood, forest fires or a manmade threat, the North Carolina National Guard stands **ready** and **responsive** to answer the Governor's call to action just as our forbearers have done since 1663. Our 42nd Civil Support Team is a full time 22 -member regional response unit that can assist local authorities in assessing chemical, nuclear, or biological hazards. Whether Citizen Soldiers and Airmen are mentoring and guiding troubled youth in our Tarheel Challenge Program or working with local law enforcement in eradicating illegal drugs, we are a **reliable** partner who is vested in the communities in which we live.



Developing Partnerships Overseas since 1996



The North Carolina National Guard (NCNG) has not only been overseas since 2002 in Afghanistan and Iraq, we have been overseas in Moldova since 1996 and Botswana since 2008. The National Guard's State Partnership Program was developed at the end of the cold war to enhance security cooperation and partnerships with nations that could help avert future conflicts. In both Moldova and Botswana the NCNG has a full time National Guardsman that works as the Bi-

lateral Affairs Officer in the respective US Embassy. They coordinate mutual security cooperation "military to military" exchanges that benefit both the readiness of the NCNG and the partner country military forces. The partnerships have also allowed the NCNG to introduce the partner countries to other NC governmental, business and non-profit organizations who have developed their own ties to these partner countries in Eastern Europe and Southern Africa.

- In 2013, the NCNG has increased its partnership engagements to 38. That is an increase from a 5 year average of 19 per year despite a reduction in funding.
- In 2013, the National Army of Moldova signed a Memorandum of Understanding with the NCNG to establish specific Unit to Unit partnerships within both organizations to further cooperation.
- NCNG partnership with Botswana fostered new cooperation and visits by the Government of Botswana to the NC Zoo and Research Triangle Park to explore further civilian to civilian engagements.
- The National Guard State Partnership Program has been cited as one of the most cost effective security cooperation programs by the US Africa and European Combatant Commanders.



North Carolina National Guard

Vision for the Future

The North Carolina National Guard is the most **Ready, Reliable, Responsive** and **Relevant** Military Force for North Carolina and the Nation. In an era of shrinking budgets, we are a value for our National and Homeland Defense. Our Citizen Soldiers and Airmen will exceed Army and Air Force Readiness requirements so we can fulfill our core mission to be always ready and responsive to answer the call to duty. We will seek additional force structure in areas of cyber and special operations that will assist both the **relevancy** of the North Carolina National Guard at home and abroad. We will also begin the process to strategically realign our forces and readiness centers for efficiencies and effectiveness to ensure our Citizen Soldiers and Airmen remain **responsive** in the 21st Century.

It is my sincere hope that this guide has given you a small taste of what your neighbors, our Citizen Soldiers and Airmen have been doing the last two years. For over 350 years, the **North Carolina National Guard** has protected the lives and property of our fellow citizens when called upon. Our members live, work and play alongside their fellow citizens and don their military uniform whenever the call comes. From the Revolutionary War Battles of Moore's Creek and Guilford Courthouse to Iraq and Afghanistan, we have defended the nation. From Hurricane Floyd in 1999 to fighting forest fires in the Western United States, we have worked to protect the lives and property of our fellow Tarheels and Americans. We have been here since the beginning of our nation.

We are **Always Ready**, and we are a **Ready Team**!

Gregory A. Lusk
Major General, Adjutant General
North Carolina National Guard





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